August 3, 2022 BOMBARDIER

SAP Supplier no:

SAP Notification no: 1000071169

107788

MECHANICAL RUBBER PRODUCTS CO. 77 Forester Avenue, Suite 1 Warwick, NY 10990 USA

Attention: Alisa Sherow, Compliance

Subject: Approval Letter

Ms. Sherow,

Bombardier is pleased to inform you that **MECHANICAL RUBBER PRODUCTS CO.** located at the above noted address, is now approved and holds the following Bombardier approvals:

QD 4.6-40 Quality Requirements for Suppliers as a Supplier Class D – DISTRIBUTORS

This approval will be maintained on the condition that your company continues to comply with QD 4.6-40, Quality Requirements for Suppliers, and maintains acceptable product delivery performance.

Bombardier Quality may elect to audit your facility at any time during or prior to any contract, in order to:

- · Assure continuing compliance with contractual and quality requirements.
- Investigate any quality problems and assure that effective corrective action measures are implemented.
- Evaluate the effect of any change in facility, process, equipment or management.

Your approval status will be periodically reviewed. Based on supplier performance, the approval status of your facility may be revised. It is Bombardier's policy to purchase only from approved suppliers, who meet our standards of quality and reliability. We look forward to building a mutually beneficial and lasting relationship, driven by a desire for continuous quality improvement

Sincerely yours,

Stephen Mota Supplier Quality Assurance Bombardier

Telephone: (514) 855-5001 Ext.:54096 Email: stephen.mota@aero.bombardier.com

cc: Frederic Grenon, Carlo Buttino

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